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2 About us

Sacyr is a global infrastructure group listed on the IBEX 35 benchmark index of the Spanish stock exchange. We are present in more than **20 countries** across **four continents**, where we implement high-impact innovative projects with considerable environmental, social, and economic value.

Sacyr's activity is governed by our purpose and by six hallmark values that define us, guide us and shape our actions at every stage of our projects. Sacyr is a diversified company that leads sustainable solutions, working tirelessly for a more equitable, balanced and connected world.

As industry leaders, we place the talent of our more than 15,000 employees at the service of progress and we invest every effort and all our passion to turn any challenge into a success.

	<h2>Purpose</h2>		<h2>Vision</h2>
<p>To drive society forward towards a sustainable future</p>		<p>To be a benchmark in infrastructure development</p>	
<p>By developing and managing infrastructure that generates a positive social, economic and environmental impact for the benefit of all our stakeholders.</p>		<p>Thanks to our innovative value proposition, our environmental commitment and our focus on the professional and personal development of a diverse workforce.</p>	
	<h2>Mission</h2>		<h2>Values</h2>
<p>To develop infrastructure that fosters the well-being and sustainable development</p>		 <ul style="list-style-type: none"> Excellence Team spirit Flexibility Innovation Social commitment Environmental ethics 	



3rd

Largest transportation
P3 company in
the world

Public Works Financing



2nd

Largest infrastructure
multinational
in LatAM

Engineering News-Record



1st

Private infrastructure
investor in Chile
and Colombia

Our value creation model



2.1 Business model

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In recent years, at Sacyr, we have redefined our company profile, based on a P3 business model that intervenes throughout the entire value chain of the infrastructure sector (transportation, social, renewable energy, water and singular building construction), from the tender, design and financing to the construction, operation and maintenance of assets.

Following the divestment of our services units Valoriza Medioambiente and Sacyr Facilities, Sacyr has strengthened its position in two strategic businesses: Sacyr Concesiones Sacyr Engineering and Infrastructure.

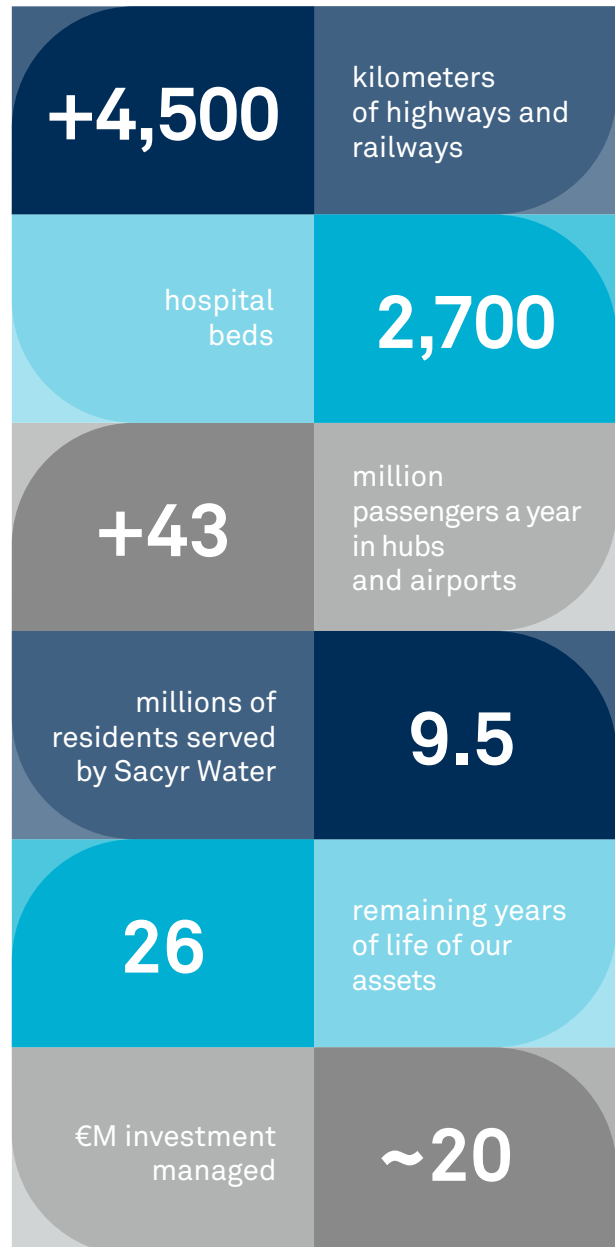
Sacyr Concesiones

Our concession/P3 unit, the company's main strategic line of business, is based on the development and sustainable management of transportation infrastructures with low demand risk (highways, railways, airports, transportation hubs) and social infrastructure (hospitals, universities).

Likewise, this division leads the company's positioning in green business lines, a pillar of our corporate strategy, through a commitment to integrated water cycle and water treatment plant P3 projects (Sacyr Water).

Sacyr Concesiones is the **world's third-largest transportation infrastructure P3 company** (Public Works Financing, August 2023), managing a diversified portfolio of **69 assets** in countries such as Spain, Italy, the US, the UK, Australia, Portugal, Chile, Colombia, Brazil, Mexico, Peru, Uruguay, Paraguay, Algeria and Oman.

Over the course of 27 years' history, Sacyr Concesiones has demonstrated its experience and technical expertise, as well as its financial capacity with **around €20 billion in overall investments managed**. With a remaining asset life of 26 years, the P3 division is configured as the lever for the company's future growth with a high potential for revalorization.



Sacyr Engineering and Infrastructure

Sacyr Engineering and Infrastructure is a leader in the construction of all types of civil works projects (highways, subway and railways, airports, maritime and hydraulic works), residential and non-residential buildings and industrial projects relating to renewable energy, water plants and *oil & gas*.

Thanks to its solid experience of more than 37 years in complex projects, it is a **strategic partner for Sacyr Concesiones**, whose projects comprise **more than 51% of its current revenue backlog**.

Sacyr Engineering and Infrastructure implements its projects in accordance with the principles of meeting deadlines, strict safety and quality standards, social and environmental commitment and focusing on innovation in all of its activities.

In the wake of the restructuring following the divestment of the services units, from this year onwards Sacyr Engineering and Infrastructure will include the maintenance and conservation of roads and other singular infrastructure: dams, airports, ports and irrigation canals.



The success of our business model

Our strategic approach underpins the company's stability and soundness through the development of long-term projects in consolidated markets, with low demand risk, which generate stable and recurring revenues that, in turn, finance the associated debt and generate cash for the Group.

The vertical integration of the Sacyr Group's different lines of business allows us to generate value throughout a P3 project's life cycle, making us stronger and more competitive thanks to:

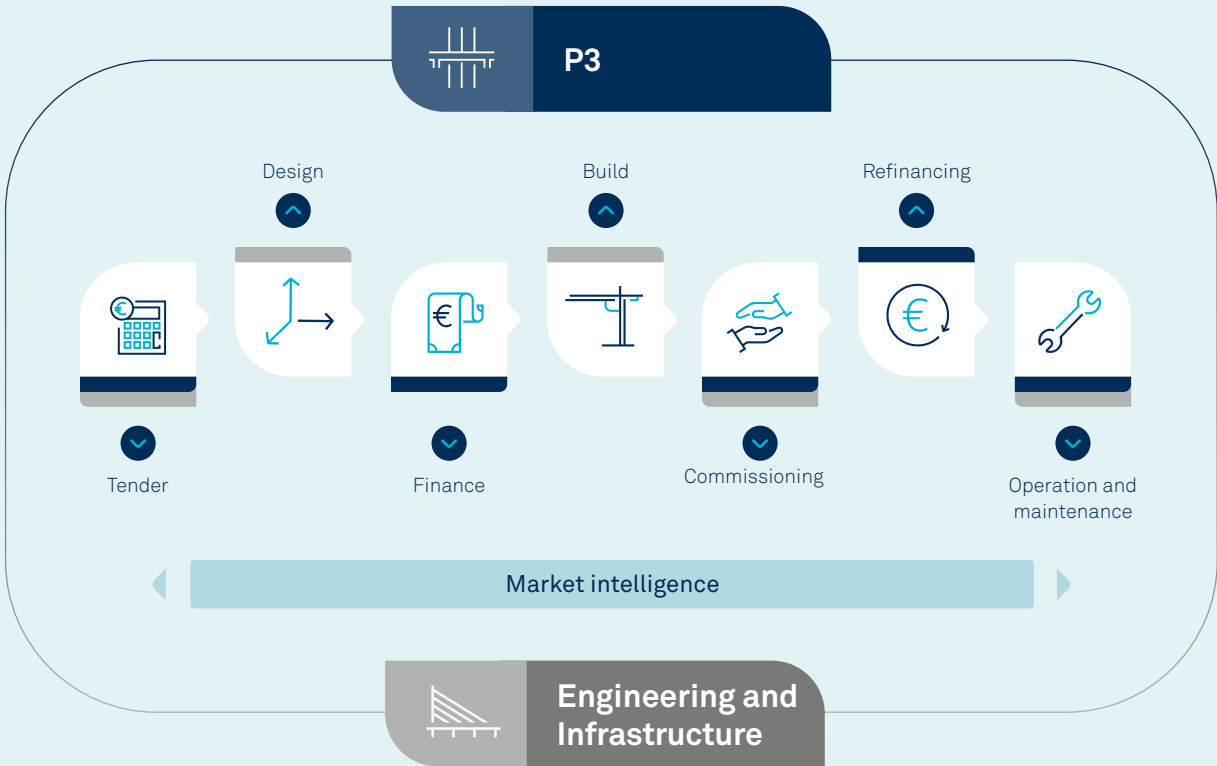
- An increased capacity to identify new opportunities through our in-depth knowledge of markets.
- Design optimization to improve cost efficiency over the projects' life time.
- Streamlining of time frames and costs.
- Financing capacity through structures that increase asset value.
- Appropriate risk allocation during the construction, operation and maintenance phases.
- Extensive experience in commissioning and managing assets and complex projects.
- Selective asset rotation.



Our strategic approach underpins the **company's stability and soundness** through the development of long-term projects in consolidated markets.




































Tlahuac Hospital. Mexico



2.2 Sacyr in the world

[2-1]

ALGERIA	
AUSTRALIA	
BRAZIL	 
CANADA	
CHILE	  
COLOMBIA	  
IRELAND	 
ITALY	 
MEXICO	
OMAN	
PARAGUAY	 
PERU	  
PORTUGAL	 
SPAIN	  
SWEDEN	
UNITED KINGDOM	 
USA	  
URUGUAY	